



Articles of Association
DEUTSCHE LUFTHANSA AKTIENGESELLSCHAFT

(June 2020)

English translation for convenience only;
in case of any discrepancy or ambiguity the German version prevails.

I. General Provisions

§ 1

- (1) The Company is a stock corporation with the name
"Deutsche Lufthansa Aktiengesellschaft".
- (2) The Company's registered office is in Cologne.

§ 2

- (1) The corporate purpose of the Company is national and international air traffic and the operation of all commercial activities and facilities connected directly or indirectly with and relating to civil aviation and its promotion.
- (2) For the furtherance of its business purpose, the Company shall be entitled to establish domestic and foreign branches and agencies, to acquire participating interests in other domestic and foreign enterprises, to acquire outright or set up such enterprises and to conclude all manner of business contracts, including pooling agreements. It can devolve its activities completely or partially to such business ventures.

§ 3

- (1) Public announcements of the Company shall be published in the German Federal Gazette (Bundesanzeiger), if no other mandatory form of notice is required.
- (2) The Company is authorised to convey information to shareholders by way of remote data transmission subject to their consent.

II. Nominal Capital and Shares

§ 4

- (1) The Company's nominal capital amounts to EUR 1,530,221,624.32. It is divided into 597,742,822 no-par value registered shares (i.e. shares without nominal value and registered in the name of the holder).
- (2) The Executive Board is authorised, with the consent of the Supervisory Board, to increase the share capital of the Company once or several times until the end of 6 May 2024, by up to EUR 450,000,000 through the issue of new no-par value shares for cash or contributions in kind (Authorised Capital A). In principle, the shareholders are to be granted a subscription right. The



shareholders may also be granted a subscription right indirectly pursuant to sec. 186(5) of the German Stock Corporation Act (AktG).

- a) The Executive Board is authorised, in the case of a capital increase for cash contributions, with the consent of the Supervisory Board, to exclude shareholders' subscription rights if the offering amount is not significantly below the market price, and the shares issued with subscription rights excluded, pursuant to sec. 186(3) sent. 4 AktG, do not exceed 10% of the share capital (10% limit) at the time of the authorisation taking effect or, if this amount is lower, at the time of its exercise. If during the term of the Authorised Capital A before it is utilised, other authorisations to issue or sell shares or to issue rights that enable or oblige the purchase of shares of the Company are exercised and for which subscription rights are excluded in direct or analogous application of Section 186(3) sentence 4 AktG, this is subject to the 10% limit stated in the above sentence.
- b) Wherever it is necessary to grant holders or creditors of warrant or conversion rights under bonds with warrants attached or convertible bonds that were or are issued by the Company or its Group companies a subscription right to new shares on a scale that would be due to them after exercise of their warrant or conversion rights and/or the meeting of conversion obligations, the Executive Board is authorised to exclude the subscription rights with the consent of the Supervisory Board.
- c) In capital increases in return for contributions in kind, specifically for the purpose of acquiring companies, business units, interests in companies or other assets or claims to the acquisition of assets, including receivables from the Company or its Group companies, or for the purpose of mergers of companies, the Executive Board is authorised to exclude the subscription rights with the consent of the Supervisory Board.
- d) The Executive Board is authorised, with the consent of the Supervisory Board, to exclude the subscription rights in order to pay a so-called scrip dividend whereby shareholders are offered the alternative of contributing their claim to a dividend as an (either complete or partial) contribution in kind to the Company in return for being granted new shares under the Authorised Capital A.
- e) In capital increases in return for contributions in kind for the purpose of acquiring remuneration and other receivables of the members of the Executive Board as well as members of the Supervisory Board against the Company, the Executive Board is authorised to exclude the subscription rights of the shareholders with the consent of the Supervisory Board, if the subscription price is not significantly below the market price.

If the Executive Board does not make use of the aforementioned authorisations to exclude subscription rights, the Executive Board may, with the consent of the Supervisory Board, exclude the subscription rights of shareholders for fractional amounts only.

The sum of the shares issued in return for cash or contributions in kind with subscription rights of the shareholders excluded may not during the term of the Authorised Capital A exceed 10% of the share capital (10% limit) at the time of the authorisation taking effect or – if this value is lower – at the time of its exercise. If during the term of the Authorised Capital A until it is utilised, other authorisations are exercised to issue or sell shares in the Company or to issue



rights that enable or oblige the purchase of shares of the Company for which subscription rights are excluded, this is subject to the 10% limit stated in the above sentence.

The Executive Board is authorised, with the consent of the Supervisory Board, to determine the further details of the share rights and the conditions for the issue of shares. The Supervisory Board is authorised to adapt Section 4(2) of the Articles of Association in accordance with the utilisation of Authorised Capital A in each case or upon expiry of the authorisation's term.

- (3) The Executive Board is authorised, with the consent of the Supervisory Board, to increase the share capital of the Company in one or more stages until 6 May 2024 by up to EUR 22,362,168.32 through the issue of new no-par value registered shares for cash contributions (Authorised Capital B). The new shares will be offered for purchase solely to employees of the Company and of associated companies. The subscription rights of shareholders shall be excluded. The Executive Board is authorised, with the consent of the Supervisory Board, to determine the further details of the utilisation of the Authorised Capital B, specifically the conditions for the issue of the new no-par value shares, the issue amount and the further details of shareholder rights, and the implementation of capital increases. The profit participation of the new no-par value registered shares may be determined otherwise than set forth in sec. 60(2) AktG. The Supervisory Board is authorised to adapt Section 4(3) sentences 1-6 of the Articles of Association in accordance with the utilisation of Authorised Capital B in each case or upon expiry of the authorisation's term.

In the event that the circumstances described in section 4 (3) of the Aviation Compliance Documenting Act (Luftverkehrsnachweissicherungsgesetz) occur, the Executive Board shall be authorised, after obtaining the consent of the Supervisory Board, to increase the Company's nominal capital by issuing new shares against a contribution in cash and to rule that existing shareholders have no automatic right to subscribe to the new shares. The issue price for the new shares shall be fixed in agreement with the Supervisory Board but must not fall short of the current stock market price by a material margin. A capital increase pursuant to this provision must not exceed 10 per cent of the Company's total nominal capital at the time the measure is taken.

In the event that the circumstances described in section 5 (2) of the Aviation Compliance Documenting Act occur, the Executive Board shall be authorised, after obtaining the consent of the Supervisory Board, to demand shareholders to sell all or part of the shares held by them and to furnish evidence to the Company that they have done so without undue delay. Shareholders will be called upon to take such action to the extent necessary to ensure that the Company meets the requirements for retaining its licences, rights and prerogatives under aviation laws and agreements and in the order stipulated in section 5 (3) of the Aviation Compliance Documenting Act. They shall be given an appropriate period of time to comply with this demand and shall be concurrently warned that their failure to comply may incur the legal consequence set out in section 5 (7) of the Aviation Compliance Documenting Act, under which their entitlement to own the shares can be rescinded. The demand to the shareholders, together with the warning that they may forfeit their ownership of the shares as a possible legal consequence of their failure to comply, must allow a compliance period of at least four weeks. Instead of a public announcement, an individual call addressed to the correspondent shareholders may be made; in this case, a compliance period of at least two weeks from the date of receipt of the individual call must be granted.



- (4) The share capital is increased to EUR 122,417,728.00 by the creation of conditional capital through the issue of up to 47,819,425 new non-par value registered shares. The conditional capital increase is only carried out to the extent that the holders or creditors of conversion and/or option rights or those obliged to convert from issued convertible bonds, option bonds, profit participation rights or participating bonds (or a combination of these instruments) issued by the Company or its Group companies on the basis of the authorisation resolution of the Annual General Meeting between 5 May 2020 and 4 May 2025 exercise their conversion or option rights, or the holders or creditors of convertible Debt Instruments fulfil their obligation to convert, or to the extent that the Company exercises an option to issue, in whole or in part, shares of the Company in place of payment of the amount due and unless cash compensation is granted in each case or own shares are used for service. The new shares will participate in the profits from the start of the financial year in which they are created through exercising conversion or option rights, through discharging conversion obligations or through exercising tender options. The Executive Board is authorised to specify further details on the execution of the contingent capital increase.
- (5) On the basis of the resolution adopted by the extraordinary general meeting of 25 June 2020, the Company's share capital is conditionally increased by up to EUR 102,014,776.32, divided into up to 39,849,522 no-par value registered shares (Conditional Capital 2020/II). The new shares participate in profits from the beginning of the current financial year of their issue; to the extent legally permissible, the Executive Board may determine the profit participation of new shares in deviation from the foregoing and also from Section 60(2) AktG, also for a financial year that has already expired. The conditional capital increase is intended for the granting of shares upon the exercise of conversion rights granted to the Economic Stabilisation Fund established under the German Stabilisation Fund Act as silent partner of the Company in re-spect of the Silent Participation II-A in accordance with the resolution of the Company's extraordinary general meeting of 25 June 2020 in case of the occurrence of a Takeover Event (as defined below). However, if the Economic Stabilisation Fund sells the Silent Participation II-A to a Third Party (as defined below), this condition does no longer apply, meaning that the Silent Participation II-A is convertible at any time from the time of its transfer to the Third Party or Third Parties; however, the scope of the conversion right is limited to 39,849,522 shares. A "Take-over Event" is deemed to have occurred in the event of a publication of the decision to make a takeover offer as defined in Section 10 WpÜG or in the event of a gaining of control as defined in Section 35 in conjunction with Section 29 WpÜG. Third Parties are deemed to include any natural or legal person with the exception of i) the Federal Government or one or several Federal States, ii) another territorial authority and iii) a direct federal or state corporation or institution under public law. The new shares are issued at an issue price of EUR 2.56 per share. The conditional capital increase is only implemented to the extent that the Economic Stabilisation Fund (or a Third Party after the assignment of Si-lent Participation II-A) exercises the conversion right. The Executive Board is authorised, with the consent of the Supervisory Board, to determine further details of the conditional capital increase and its implementation.
- (6) On the basis of the resolution adopted by the extraordinary general meeting of 25 June 2020, the Company's share capital is conditionally increased by up to EUR



897,985,223.68, divided into up to 350,775,478 no-par value registered shares (Conditional Capital 2020/III). The new shares participate in profits from the beginning of the current financial year of their issue; to the extent legally permissible, the Executive Board may determine the profit participation of new shares in deviation from the foregoing and also from Section 60(2) AktG, also for a financial year that has already expired. The conditional capital increase is intended for the granting of shares upon the exercise of conversion rights granted to the Economic Stabilisation Fund established under the German Stabilisation Fund Act as silent partner of the Company in respect of the Silent Participation II-B in accordance with the resolution of the Company's extraordinary general meeting of 25 June 2020 for the purpose of Dilution Protection and/or Coupon Protection (in each case as defined below).

- "Dilution Protection" refers to the cases intended to protect the Economic Stabilisation Fund from dilution in the event of a capital increase of the Company of (x) its shareholding increased to 25% and one share in case of a Takeover Event (as defined below) by conversion of Silent Participation II-A, unless the Economic Stabilisation Fund has exercised a Waiver of Dilution Protection (as defined below), or (y) its shareholding of 20% in the event of a capital increase without subscription rights, unless i) the Economic Stabilisation Fund is offered a participation in the capital increase without subscription rights, or ii) the WSF has exercised a Waiver of Dilution Protection (as defined below).
- "Coupon protection" refers to the cases in which the coupon accrued on Silent Participation I (x) is not paid for any of the financial years up to and including 2023, and (y) the coupon accrued on Silent Participation I is again not paid for the 2024 and 2025 financial years, except to the extent that Silent Participation II-A has been converted. The conversion right in the case of Coupon Protection is limited for each of cases (x) and (y) to 5% of the current share capital after conversion.
- A "Takeover Event" is deemed to have occurred in the event of a publication of the decision to make a takeover offer as defined in Section 10 WpÜG or in the event of a gaining of control as defined in Section 35 in conjunction with Section 29 WpÜG.
- It constitutes a "Waiver of Dilution Protection" if the Economic Stabilisation Fund i) has not exercised a subscription right as part of a capital measure of the Company with subscription rights or ii) has not participated in a capital increase without subscription rights offered to it or iii) has sold one or more shares of its shareholding.

The new shares will be issued, if issued upon exercise of the conversion right for the purpose of Dilution Protection (as defined above), at the current stock exchange price at the time of conversion less 10%, if issued upon exercise of the conversion right for the purpose of Coupon Protection (as defined above) at the current stock exchange price at the time of conversion less 5.25%. The conditional capital increase is only implemented to the extent that the Economic Stabilisation Fund exercises the conversion right. If Silent Participation II-B is assigned, the conversion rights lapse. The Executive Board is authorised, with the



consent of the Supervisory Board, to determine further details of the conditional capital increase and its implementation.

§ 5

- (1) The shares are registered shares; the shareholder's name, address, date of birth, number of shares owned and nationality (natural persons) or national identity (legal persons) must be entered into the shareholders' register kept by the Company. Transfer of the shares is subject to the Company's assent (Vinkulierung). The Company may only withhold its assent to the transfer of its shares if it has grounds to believe that the registration of the would-be shareholder could jeopardise the Company's licences, rights and prerogatives under aviation laws and agreements.
- (2) Shares issued by way of an increase in the nominal capital shall likewise be registered shares.
- (3) The right of shareholders to individual certificates evidencing their shares is excluded.

III. Statutes

1. Executive Board

§ 6

- (1) The Executive Board shall consist of at least two persons.
- (2) The Supervisory Board shall appoint the members of the Executive Board and determine their number; it may appoint deputy members of the Executive Board. The Supervisory Board may appoint a member of the Executive Board as its Chairman and another member as his/her deputy.
- (3) Executive Board decisions shall be taken on the basis of a majority of the votes cast, except in cases in which prevailing law dictates otherwise. In the standing rules for the Executive Board, the Supervisory Board shall nominate the member of the Executive Board with the casting vote in the event of a tied vote.

§ 7

The Company shall be legally represented by two members of the Executive Board or by one member of the Executive Board jointly with an authorised representative (Prokurist). Otherwise, the Company shall be represented by authorised representatives (Prokuristen) or other duly authorised signatories subject to further specification by the Executive Board.

2. Supervisory Board

§ 8

- (1) The Supervisory Board shall be composed of 20 members.
- (2) Their election will generally be effective until the conclusion of the Annual General Meeting, which is responsible for relieving them from office after the fourth consecutive business year, not counting the business year in which their term of office begins. A shorter term of office may be determined for one or more shareholder representatives.



- (3) Members of the Supervisory Board may resign at any time by submitting their resignation in writing to the Chairman of the Supervisory Board or to the Executive Board.

§ 9

- (1) After the Annual General Meeting where the term of office of the Chairman of the Supervisory Board ends, but in any case at least every five years, the Supervisory Board shall elect a Chairman and a Deputy from among its members in a Supervisory Board meeting that does not require a special invitation in accordance with Section 27 (1) and (2) of the German Codetermination Act. The election shall be chaired by the oldest member of the Supervisory Board in terms of age.
- (2) If the Chairman or Deputy Chairman lays down his/her office before the end of the term, the Supervisory Board shall elect a successor without delay.
- (3) Immediately after the Chairman and Deputy Chairman of the Supervisory Board have been elected, the Supervisory Board shall constitute the Board as stipulated in section 27 (3) German Codetermination Act.

§ 10

- (1) The Supervisory Board shall be convened by its Chairman or, if the latter is prevented from doing so, by its Deputy Chairman. Section 110 of the German Stock Corporation Act shall apply.
- (2) The Supervisory Board shall have a quorum if the members have been invited by letter, telephone or electronic communication sent to their last known address at least one week in advance, and if at least one half of the members are present or represented for voting purposes pursuant to section 108 (3) of the German Stock Corporation Act. Members of the Supervisory Board who are connected by telephone- or video conference shall be deemed to be present. In urgent cases, the one-week period can be shortened as appropriate.
- (3) Decisions of the Supervisory Board shall be taken by a simple majority of the votes cast. In the event of a tied vote, the same item must be put to a second vote; if it, too, results in a tie, the Chairman of the Supervisory Board shall have a casting vote. The Deputy Chairman shall have no casting vote.
- (4) The Chairman shall determine the course of the meeting and the form in which voting is to be conducted.



§ 11

- (1) The Supervisory Board shall be entitled to appoint committees from its members and, to the extent legally permissible, to draw up rules of procedure defining their composition, duties and powers.
- (2) Minutes must be taken at each meeting of the Supervisory Board and its committees and must be signed by the Chairman of the relevant meeting. The minutes must specify the place and date of the meeting, the participants, the items on the agenda, the substance of the discussions and the decisions taken.
- (3) Decisions of the Supervisory Board and its committees that have been passed in writing, by telephone or by other means of electronic communication shall be included in the minutes of the next meeting of the Supervisory Board or its committees.
- (4) The Supervisory Board is also empowered to change the wording but not the spirit of the Articles of Association.
- (5) The Supervisory Board sets its own rules of procedure.

§ 12

- (1) The Supervisory Board shall draw up a set of standing rules for the Executive Board in which inter alia it stipulates that certain specified types of business require its consent.
- (2) The approval of the Supervisory Board shall not be a condition for the legal validity of the transaction to be performed.

§ 13

The members of the Supervisory Board must maintain secrecy regarding confidential deliberations and votes, as well as the Company's confidential information and secrets, in particular business and trade secrets that have become known to them through their work. This obligation applies even after they have retired from office. Persons present at meetings of the Supervisory Board who are not members of the Supervisory Board must be explicitly bound to secrecy.

§ 14

- (1) The members of the Supervisory Board shall receive remuneration of EUR 80,000 for each financial year. The Chairperson shall receive EUR 240,000, the Deputy Chairperson EUR 120,000. The chairperson of the audit committee shall receive an additional EUR 60,000, other members of the audit committee an additional EUR 30,000. Chairpersons of other committees shall receive an additional EUR 40,000, other members of other committees shall receive an additional EUR 20,000. Remuneration for committee activities are subject to the proviso that the committee has met at least once in a financial year.
- (2) In addition, the members of the Supervisory Board shall receive reimbursement of their expenses (in particular travel expenses) and an attendance fee of EUR 500 for each personal participation in a face-to-face meeting. The Company also refunds the premium for group accident insurance and the turnover tax on their remuneration. In addition, any employer's



social security contributions arising in accordance with foreign laws relating to the work of the Supervisory Board are paid or reimbursed to the member of the Supervisory Board.

- (3) If members of the Supervisory Board withdraw from the Supervisory Board in the course of a financial year or from an activity in one of its committees that is associated with additional remuneration, they shall receive pro rata temporis remuneration. The pro rata temporis remuneration is subject to the proviso that the committee concerned has met at least once.

3. Annual General Meeting

§ 15

- (1) The Annual General Meeting shall be convened by the Executive Board or the Supervisory Board.
- (2) It can be held in the city in which the Company's registered office is situated or in a German city with a population upward of 100,000.

§ 16

- (1) Entitled to attend the Annual General Meeting and to exercise voting rights are those shareholders who are entered in the Company's share register on the day of the Annual General Meeting and who have registered with the Company in the German or English language in good time prior to the Annual General Meeting.
- (2) The Company must receive this registration at the address stated for this purpose in the invitation no later than six days prior to the Annual General Meeting, where the date of the Annual General Meeting and the date of receipt shall not be counted. The invitation to the Annual General Meeting may provide for a shorter period to be measured in days.
- (3) The Executive Board is authorised to provide for shareholders to attend the Annual General Meeting without being present at the venue and without an authorised representative and to exercise all or some of their rights in whole or in part by means of electronic communication (online participation). The Executive Board is authorised to make provisions on the scope and process of participation and the exercise of rights pursuant to sentence 1. These will be disclosed when the Annual General Meeting is convened.
- (4) The Executive Board is authorised to make provision for shareholders to be able to cast their votes in writing or by way of electronic communication without attending the Annual General Meeting (postal vote). The Executive Board is also authorised to make arrangements for such a procedure. Details are to be published with the invitation to the Annual General Meeting.
- (5) The shareholders can be represented at the Annual General Meeting. Any issuance of a proxy, its revocation and evidence of authorisation in dealings with the Company shall require text form. Details for the issuance of such proxies, their revocation and evidence of authorisation in dealings with the Company shall be published in the invitation to the Annual General Meeting, which may also provide for simplifications. This shall not affect sec. 135 AktG.

**§ 17**

- (1) The Annual General Meeting shall be chaired by the Chairman of the Supervisory Board or, if he is prevented from doing so, by the Deputy Chairman of the Supervisory Board. The members of the Supervisory Board may under certain circumstances determine a different Member of the Supervisory Board or a third party as Chairman of the Annual General Meeting.
- (2) The Chairman shall steer the meeting, determine the order of the items on the agenda and the manner of voting.
- (3) The Chairman may reasonably limit the time allowed for shareholders' right to ask questions and their right to speak. Specifically, at the very outset or in the course of the Annual General Meeting, he may within reason set the temporal framework for the entire course of the Annual General Meeting, for the discussion of the various agenda items and for the various contributions as regards questions and speakers.
- (4) The Chairman is authorised to permit complete or partial video or audio broadcasts of the Annual General Meeting in a manner to be detailed by him.

§ 18

- (1) The Annual General Meeting shall take decisions by a simple majority of the votes cast unless the Articles of Association or mandatory provisions of the German Stock Corporation Act determine otherwise. Where the German Stock Corporation Act requires that a majority of the nominal capital represented at the Annual General Meeting must be cast in order to carry the vote, a simple majority of the nominal capital represented shall suffice as long as that is legally permissible. In the event of a tied vote, the proposition shall be deemed to be rejected.
- (2) If there is no majority in the first ballot of an election, a second ballot shall be held between the two candidates who have received the largest number of votes. If the vote is tied, a decision will be reached by drawing lots.
- (3) Each registered share shall give entitlement to one vote.

IV. Financial Statements and Appropriation of Earnings**§ 19**

The financial year is the calendar year.

§ 20

- (1) In the first three months of the new financial year, the Executive Board shall draw up the financial statements and management report for the preceding financial year and submit these documents to the auditors of the financial statements. In the first four months of the financial year it shall, in addition, draw up the Group accounts and Group management report and submit them to the auditors of the Group financial statements.



- (2) The financial statements, the management report and the auditor's report shall be submitted to the Supervisory Board immediately after receipt of the auditor's report and, if possible, within the first five months of the new financial year. The same applies to the Group financial statements, the Group management report and the Group auditor's report. The Executive Board and the Supervisory Board shall be entitled to appropriate more than half of the net profit for the year to other retained earnings if the distributed portion of the profit suffices to pay a dividend of at least 10 per cent on the nominal capital.

§ 21

- (1) Within the first eight months of each financial year the Annual General Meeting shall resolve whether to formally relieve the Executive and Supervisory Boards (i.e. to rule that they acquitted themselves adequately during the past financial year) and vote on the proposed appropriation of the distributable portion of the profit and, where required by law, on the approval of the financial statements. The Annual General Meeting shall also appoint the auditors of the financial statements and of the Group financial statements for the current financial year.
- (2) The General Meeting may resolve a distribution in kind in addition to or in place of a cash distribution.

§ 22

Different dividend entitlement rights may be defined for an issue of new shares.
