



Press and Analyst Conference for the Financial Year 2010

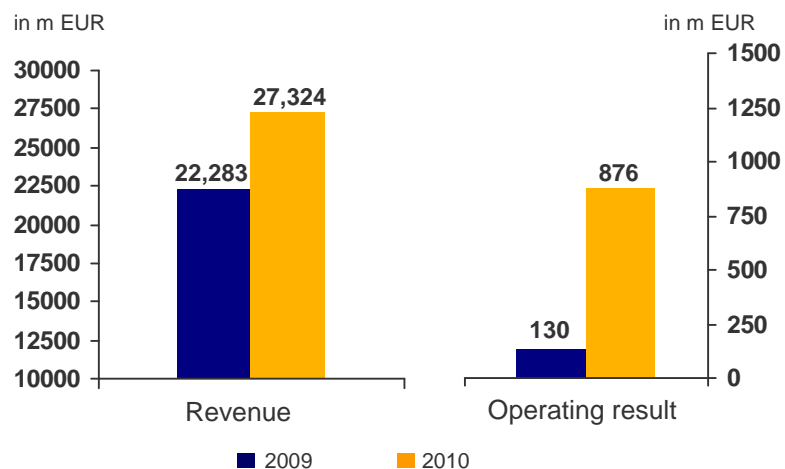
Stephan Gemkow
Member of the Executive Board and CFO
Frankfurt, March 17th, 2011



Lufthansa

Key figures of the Lufthansa Group

Financial year 2010 vs. 2009



in m EUR	FY 2010	vs. PY
Revenue	27,324	+22.6%
- thereof traffic revenue	22,268	+26.5%
Operating result	876	+573.8%
Adj. operating margin [in %]	4.1%	+2.7pts.
EBIT	1,335	+599.0%
Net profit	1,131	-
Operating cash flow	3,075	+54.4%
Capital expenditure (gross)	2,273	-5.5%
Cash Value Added (CVA)	71	-

in m EUR	31.12.10	31.12.09
Net debt	1,596	2,195
Equity ratio [in %]	28.4%	23.5%
Market capitalisation	7,490	5,381

Some previous year's figures have been adjusted for the valuation changes under IAS 39.

2010 was characterised by a very dynamic market recovery but also by numerous adverse one-off effects

Winter ops (Jan)

ca. -20 m EUR



ca. -50 m EUR



Pilot strike (Feb)



Passengers	+17.9%
Freight/Mail [in t]	+18.2%
Traffic revenue [in EUR]	+26.5%
yoy change 2010 vs. 2009	

Air space closures (Apr)

ca. -200 m EUR



Winter ops (Dec)

ca. -70 m EUR

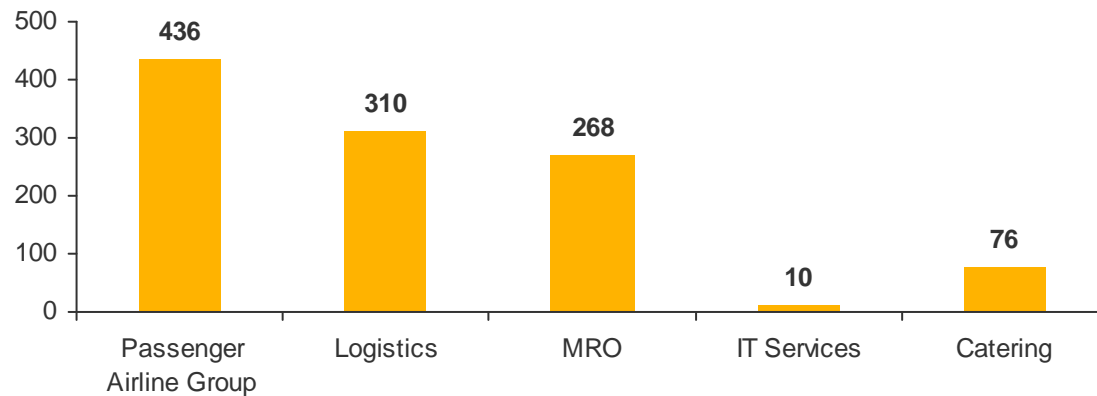


All business segments contributed to the strong result

Lufthansa was able to continue its outperformance in 2010

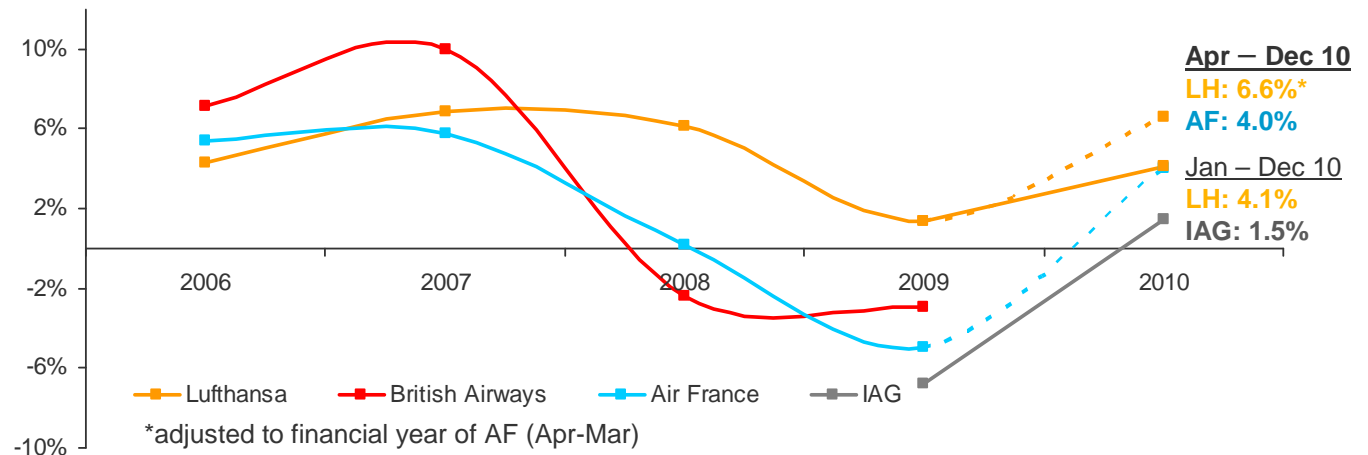
All business segments contributed to the positive profit development

Operating profit contribution of business segments 2010 in m EUR



Stable and profitable in the crisis. Lufthansa continued its outperformance in the upturn

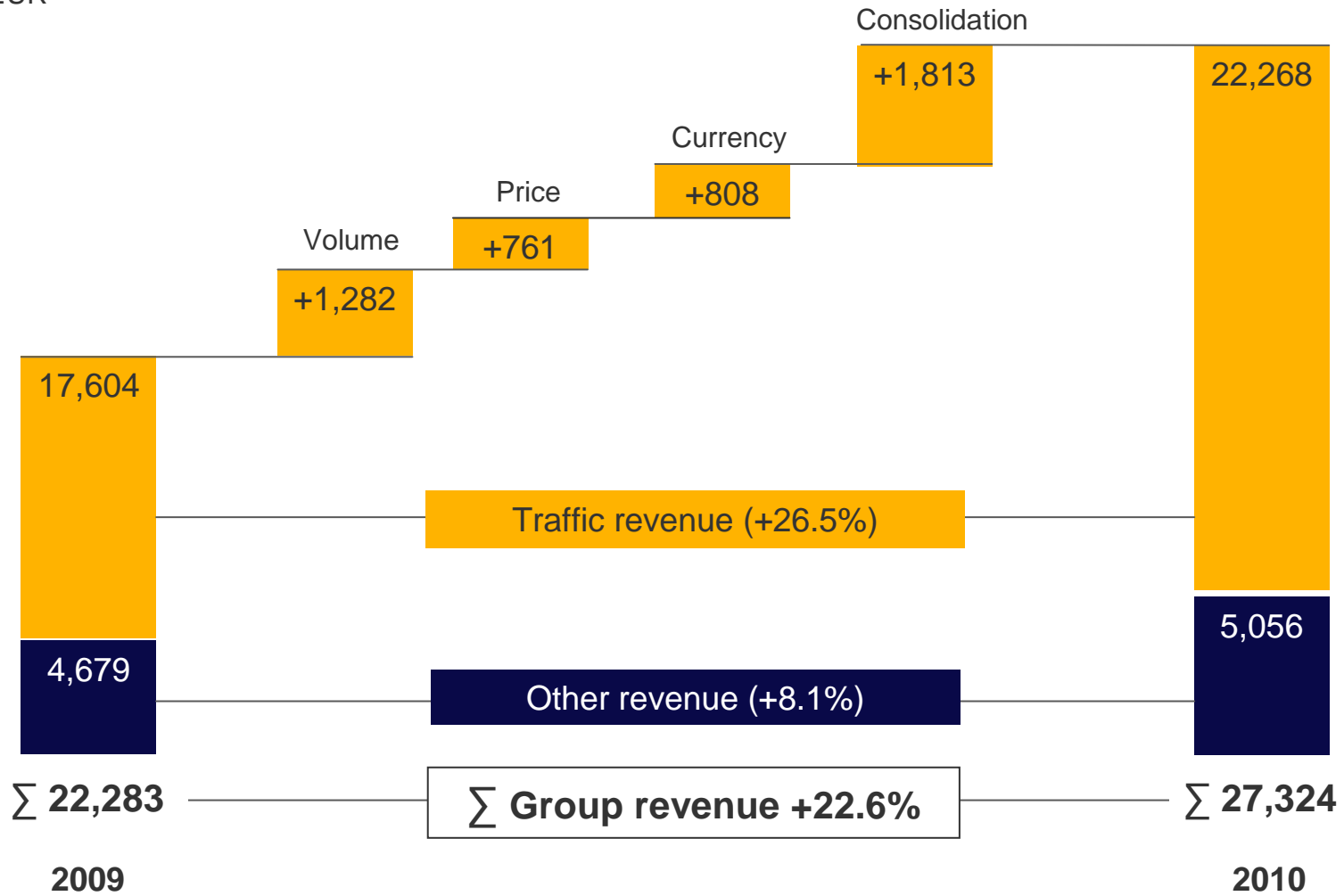
Adjusted operating margin Lufthansa vs. peers



Development of Group Revenue

Financial year 2010 vs. 2009

in m EUR



Development of operating expenses

Financial year 2010 vs. 2009

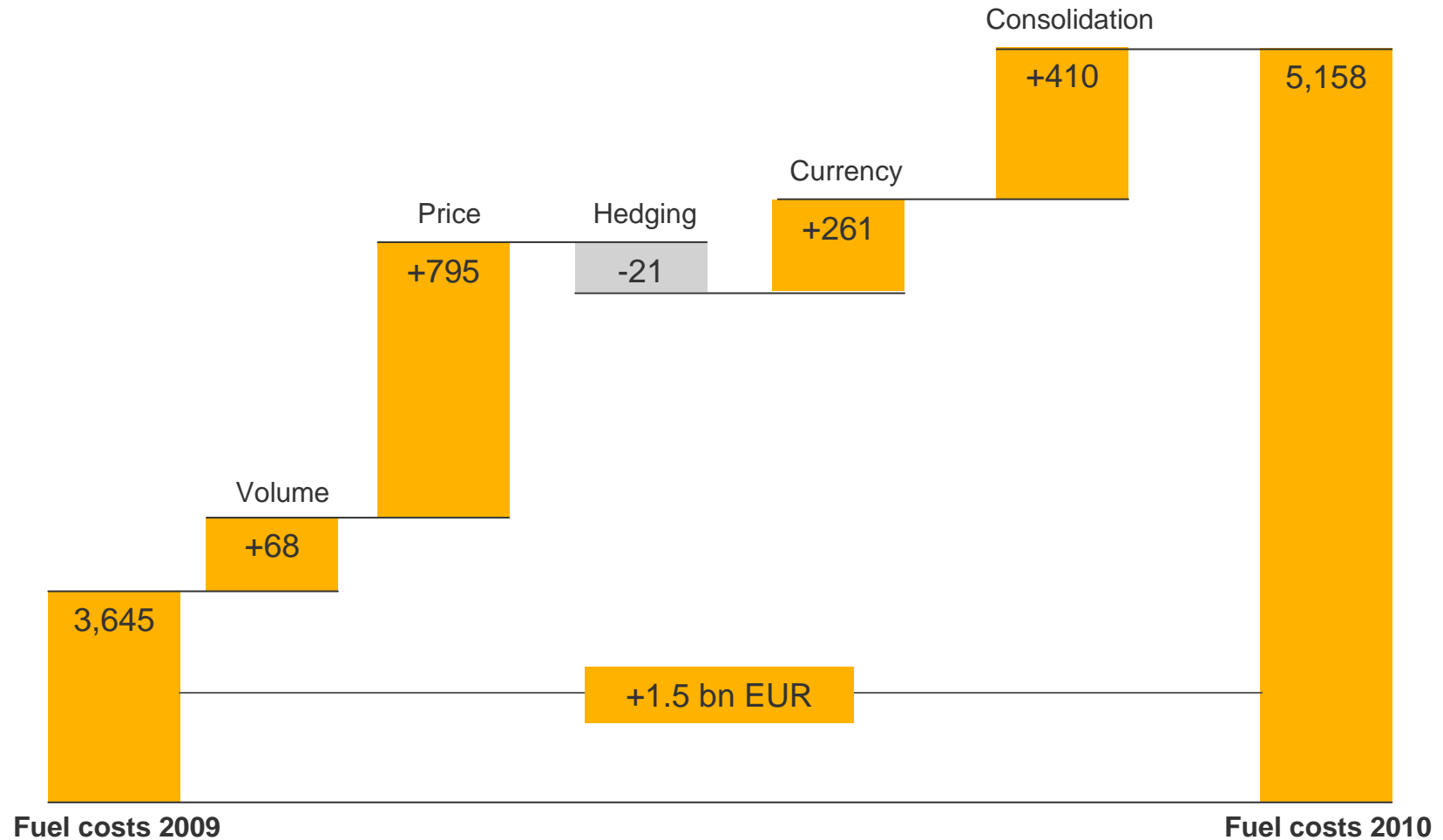
	2010 in m EUR	Change in %
Cost of materials	15,370	 21.0% 11.7%
Staff costs	6,659	 11.1% 4.4%
Depreciation & amortisation	1,682	 14.0% 5.2%
Other operating expenses	5,193	 13.0% 5.1%
TOTAL	28,904	 +12.4% excl. fuel +4.6% excl. fuel 8.3% 16.7%

■ Group 2010 ■ Group as of 2009

Development of fuel expenses

Financial year 2010 vs. 2009

in m EUR



Operating result

Financial year 2010 vs. 2009

in m EUR	2010	2009	vs. PY
Profit from operating activities	1,240	271	+969
Net book result assets / financial investments	-261	-46	-215
- thereof aircraft disposals	-61	-19	-42
- thereof financial investments	-181	-28	-153
Valuation from non-current borrowings	24	6	+18
Past service costs	19	-6	+25
Impairments	88	92	-4
Reversal of provisions	-234	-187	-47
Operating result	876	130	+746
Adjusted operating margin*	4.1%	1.4%	+2.7pts.

* Adjusted operating margin = (operating result + reversal of provisions) / revenues

EBIT, EBITDA and Net Profit of the Group

Financial year 2010 vs. 2009

in m EUR	2010	2009	vs. PY
Profit from operating activities	1,240	271	+969
Income from subsidiaries, joint ventures and associates	104	58	+46
Other financial items	-9	-138	+129
- thereof impairments Fraport (Q1 2009)	-	-140	-
EBIT	1,335	191	+1,144
Depreciation, amortisation and impairments	1,682	1,475	+207
Write-downs of financial items	32	172	-140
EBITDA	3,049	1,838	+1,211
Net interest	-357	-325	-32
Incomes taxes	+165	+112	+53
Result attributable to minorities	-12	-12	0
Net profit	1,131	-34	+1,165
Earnings per share (in EUR)	2.47	-0.07	+2.54
Dividend proposal (in EUR)	0.60	-	+0.60

Cash flow statement

Financial year 2010 vs. 2009

in m EUR	2010	2009	vs. PY
EBT (earnings before income taxes)	978	-134	+1,112
Depreciation and amortisation	1,688	1,708	-20
Result from fixed asset disposals	-209	-27	-182
Income from subsidiaries, joint ventures and associates	-104	-58	-46
Interest result	357	325	+32
Income taxes	-110	48	-158
Change in working capital	475	129	+346
Operating cash flow	3,075	1,991	+1,084
Capital expenditure (net)	-1,450	-1,740	+290
Free cash flow	1,625	251	+1,374
Liquid funds as of 31 Dec	5,380	4,439	+941
Liquidity reserve (long-term securities)	231	226	+5
Total liquidity of the Group	5,611	4,665	+946

Key figures of the business segments

Financial year 2010 vs. 2009



in m EUR	Passenger Airline Group	Logistics	MRO	IT Services	Catering
Revenue (vs. PY)	20,912 (+24.5%)	2,795 (+43.3%)	4,018 (+1.4%)	595 (-1.7%)	2,249 (+7.0%)
Operating result (vs. PY)	436 -	310 -	268 (-15.2%)	10 (-37.5%)	76 (+5.6%)
Adj. op. margin (vs. PY)	3.0% (+2.2pts.)	11.4% (+19.4pts.)	7.4% (-0.9pts.)	1.8% (-1.0pts.)	3.4% (-0.1pts.)
EBITDA (vs. PY)	2,601 (+81.9%)	445 -	412 (-5.5%)	45 (-16.7%)	174 (+45.0%)
CVA (vs. PY)	-198 (+71.4%)	233 -	172 (+4.9%)	-23 -	-28 (+58.8%)

Development of traffic regions in the Passenger Airline Group*

Financial year 2010 vs. 2009

Americas

ASK	+ 7.4%
RPK	+ 7.9%
SLF	+ 0.3pts.
Yield per RPK	+ 17.9%
Traffic revenue	+ 27.2%

Europe

ASK	+ 19.8%
RPK	+ 23.3%
SLF	+ 2.0pts.
Yield per RPK	- 3.6%
Traffic revenue	+ 18.9%

Asia / Pacific

ASK	+ 7.7%
RPK	+ 11.7%
SLF	+ 3.1pts.
Yield per RPK	+ 17.6%
Traffic revenue	+ 31.4%

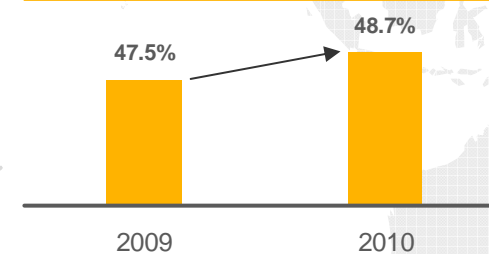
Total

ASK	+ 13.3%
RPK	+ 15.2%
SLF	+ 1.4pts.
Yield per RPK	+ 8.4 %
Traffic revenue	+ 24.9%

Middle East / Africa

ASK	+ 16.6%
RPK	+ 19.3%
SLF	+ 1.7pts.
Yield per RPK	+ 8.3%
Traffic revenue	+ 29.3%

Premium share of long-haul revenue**



* excl. Germanwings

** Lufthansa Passenger Airlines

Key figures of the airlines in the Passenger Airline Group

Financial year 2010 vs. 2009



in m EUR	Lufthansa	SWISS	Austrian Airlines*	bmi**	germanwings
Revenue (vs. PY)	13,986 (+13.4%)	3,459 (+24.9%)	2,033 -	896 -	630 (+8.6%)
Op. result (vs. PY)	382 -	298 (+220.4%)	- 66 -	- 145 -	- 39 -
EBITDA (vs. PY)	1,988 (+87.0%)	531 (+90.9%)	169 -	- 117 -	- 9 (-113.5%)

* Austrian Airlines fully consolidated since September 2009

** bmi fully consolidated since July 2009

The current cost management and restructuring measures already show material effect

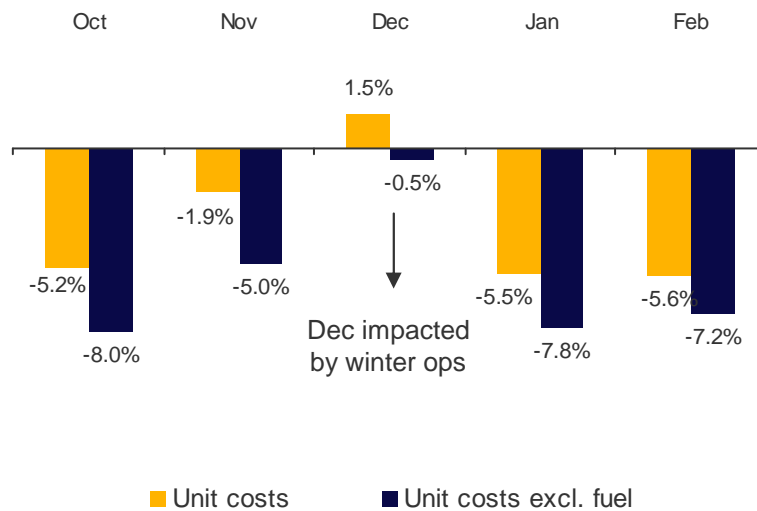
Lufthansa

→ Climb 2011

- 2010: 230 m EUR savings achieved
- 2011: >350 m EUR savings expected
- Full potential of 1 bn EUR effective as of 2012

→ Unit cost reductions materialise

Short-haul unit costs LH Passenger Airlines vs. PY



Austrian

- 2010: Cost reductions of 250 m EUR realised
- Staff target achieved: FTEs reduced to ca. 5,700 (-1,300)
- Outlook 2011: Turnaround to operating profit
- Integration in JV Atlantic++ from mid 2011

Further synergy potential identified:



British Midland International

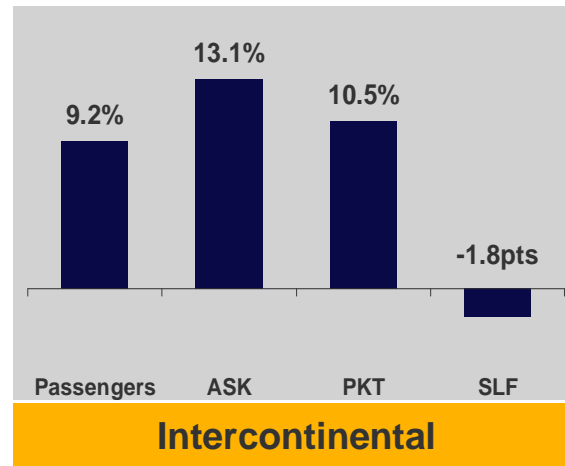
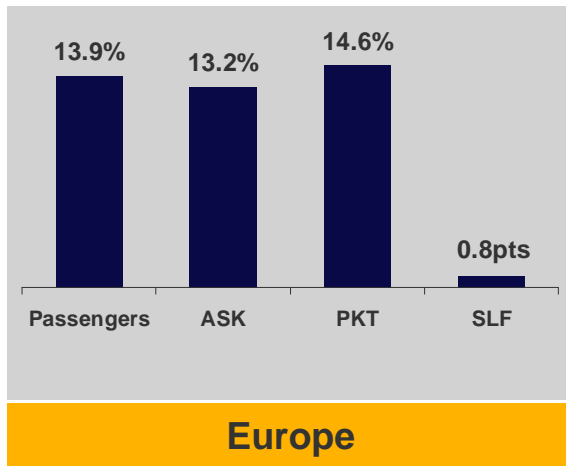
- 2010: planned savings (ca. 60 m GBP) achieved
- Downsizing: capacity -25%, staff -20%
- Productivity increases: cockpit +14%, cabin: +11%
- Integration in JV Atlantic++ from mid 2011 planned

Further synergy potential identified:



Sales growth continues in passenger and freight business

January-February 2011, change vs. PY



- Pricing environment remains competitive
- Fleet roll-over reduces unit costs but also increases capacity
- Additional capacity fully sold

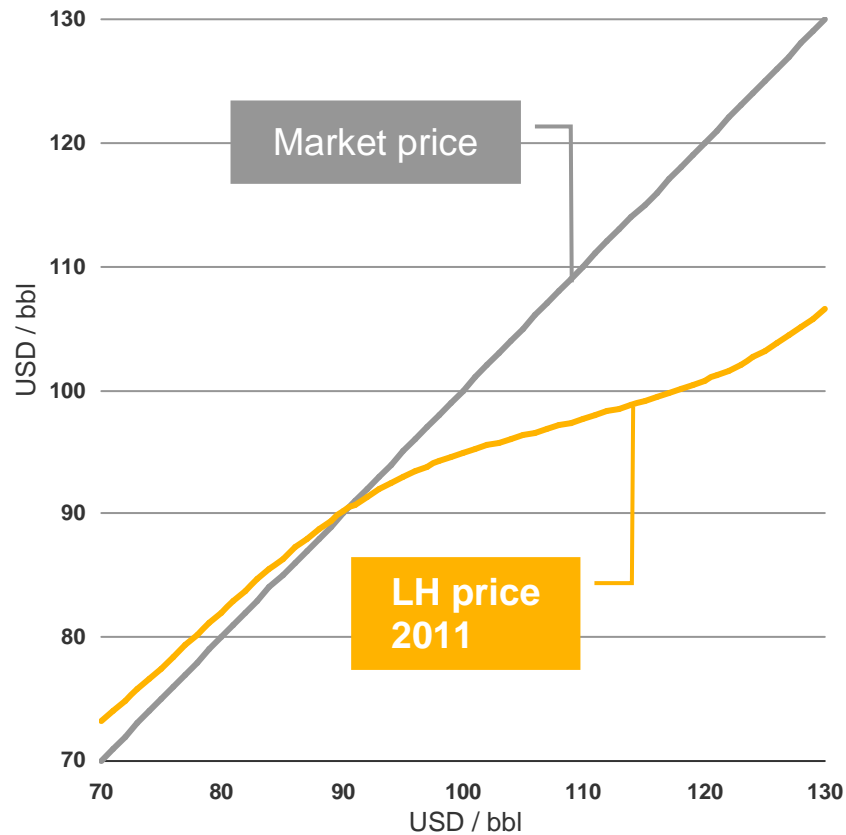
- Sales growth continues
- At the same time yields moderately increased
- Asia / Pacific shows strongest momentum

- Capacity growth due to fully reactivated MD 11 fleet, Austrian and Aerologic
- Positive sales and yield development continues

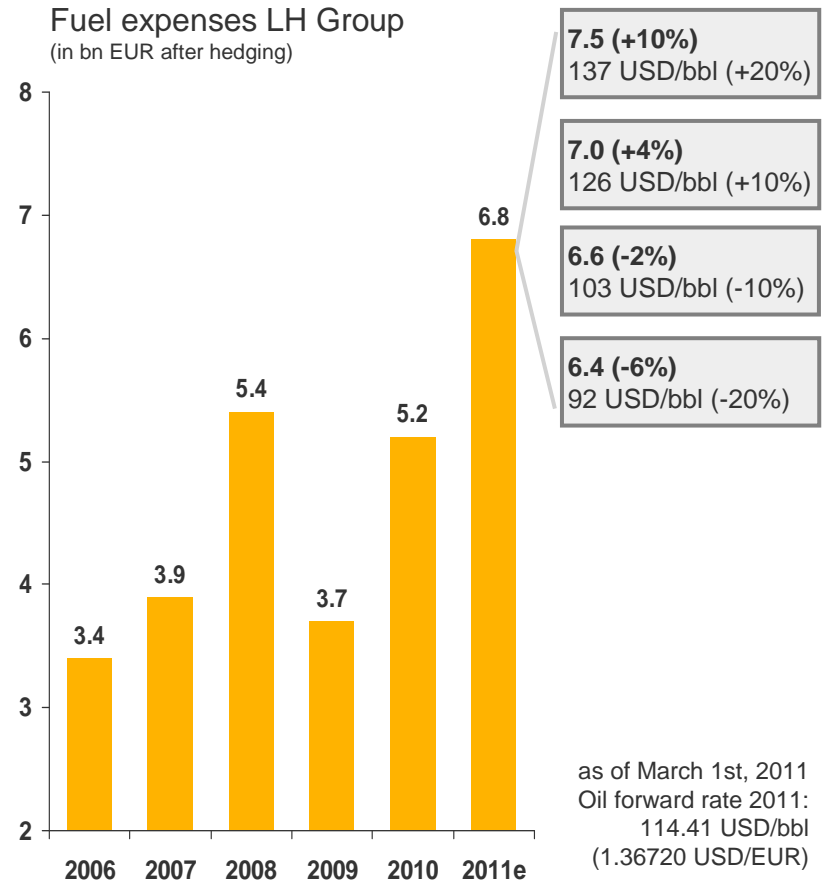
Fuel outlook and hedging

As from oil prices of 91 USD and more Lufthansa benefits from its hedging

Oil price scenarios of Lufthansa Group 2011



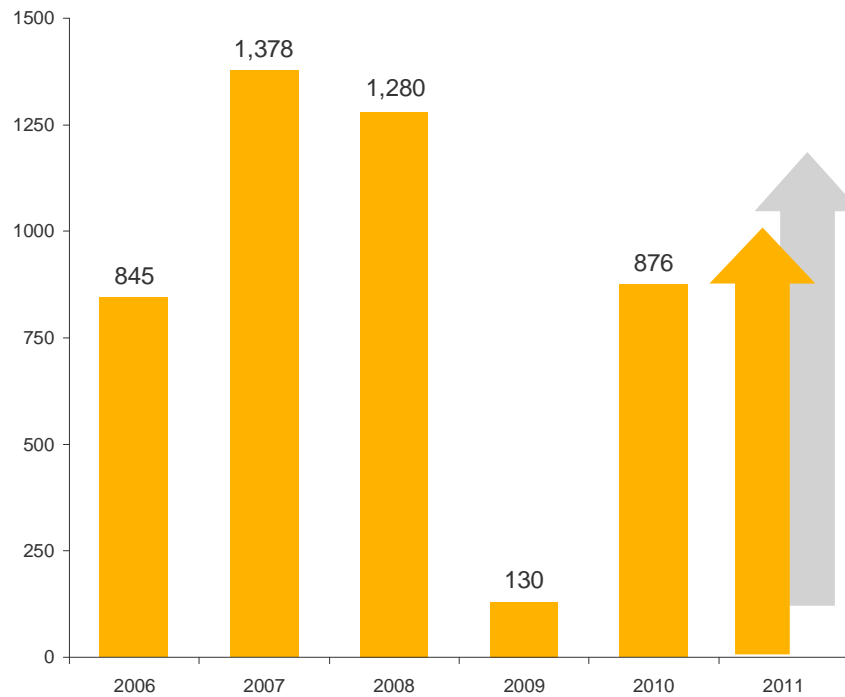
Expected fuel expenses and sensitivities



Outlook for the Group

Development of operating result

in m EUR



Outlook 2011

- Revenue growth continues
- Headwinds:
 - rising oil price
 - intense competition
 - upcoming wage negotiations
 - national aviation tax
- Operating result above previous year
- Requirements for dividend payment should be met
- Free cash flow despite comprehensive fleet renewal programme
- Value creation and generating a positive CVA is targeted

Disclaimer in respect of forward-looking statements

Information published in this presentation with regard to the future development of the Lufthansa Group and its subsidiaries consists purely of forecasts and assessments and not of definitive historical facts. These forward-looking statements are based on all discernible information, facts and expectations available at the time. They can, therefore, only claim validity up to the date of their publication. Since forward-looking statements are by their very nature subject to uncertainties and imponderable risk factors – such as changes in underlying economic conditions – and rest on assumptions that may not or divergently occur, it is possible that the Group's actual results and development may differ materially from those implied by the forecasts. Lufthansa makes a point of checking and updating the information it publishes. It cannot, however, assume any obligation to adapt forward-looking statements to accommodate events or developments that may occur at some later date. It neither expressly nor conclusively accepts liability, nor gives any guarantee, for the actuality, accuracy and completeness of this data and information.



Thank you!

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Lufthansa